

# CORPORATE OVERVIEW

## Redefining our success

Optimizing results across our global portfolio of Malls, Simon Premium Outlets®, and The Mills® is our priority both short and long term. We continue to engage in redevelopment projects that refine and reimagine how people around the world shop. With a view to the collective success of Simon, our retail partners, and our neighbors, we are investing in our future. Over the last two years, we invested \$2 billion in new Simon Premium Outlets and mall redevelopment projects to enhance and expand some of our best properties. Plus approximately \$1.5 billion was invested in strategic acquisitions and joint ventures—further diversifying and increasing the quality and reach of our portfolio.

### COMPANY HIGHLIGHTS

- A global leader in retail real estate
- S&P 100 company
- Total market capitalization of approximately \$96 billion and equity capitalization of approximately \$66 billion
- U.S. portfolio is comprised of 209 properties—184 million square feet of GLA
- High-quality portfolio encompasses the entire retail spectrum—Malls, Simon Premium Outlets, and The Mills
- U.S. properties generate annual retail sales of more than \$60 billion
- Annual consolidated revenues of approximately \$5 billion

### U.S. PORTFOLIO

- Malls: 109 properties comprising 122 million square feet
- Simon Premium Outlets: 71 properties comprising 31 million square feet
- The Mills: 14 properties comprising 21 million square feet

### INTERNATIONAL PORTFOLIO

- 16 Simon Premium Outlets in Japan, Korea, Canada, Malaysia, and Mexico and 6 Designer Outlets in Austria, Italy, the Netherlands, the United Kingdom, and Canada—7 million square feet
- 20.3% interest in Klépierre, a publicly traded real estate company based in Paris with a portfolio of high-quality shopping centers in 16 countries in Europe

### U.S. OPERATIONAL STATISTICS

#### Occupancy

Malls & Simon Premium Outlets	96.1%
The Mills	98.6%

#### Total Sales per Square Foot

Malls & Simon Premium Outlets	\$616
The Mills	\$570

As of September 30, 2015



Roosevelt Field®—Long Island (Metro New York), New York—Multimillion-dollar interior and exterior property redevelopment, with Neiman Marcus opening February 2016

# REINVESTING

New flooring. Skylights. Enhanced entrances. Electric vehicle charging stations. Upgrading the signature Simon® aesthetic is never-ending. Our focus is on features which enhance the guest experience on a personal level. Comfortable seating, family restrooms, children's play areas, wireless access, and other technological advances are just some of the upgrades and reinvestments we are constantly exploring.

## REDEVELOPMENTS COMPLETED IN 2014

- Brea Mall®—Brea (Los Angeles), California
- The Colonnade Outlets at Sawgrass Mills®—Sunrise (Ft. Lauderdale), Florida
- The Empire Mall—Sioux Falls, South Dakota
- Haywood Mall—Greenville, South Carolina
- Lenox Square®—Atlanta, Georgia
- The Mall at Rockingham Park—Salem (Boston), New Hampshire
- Potomac Mills®—Woodbridge (Metro Washington, D.C.), Virginia
- Quaker Bridge Mall®—Princeton, New Jersey
- The Shops at Nanuet®—Nanuet (Metro New York), New York
- South Hills Village—Bethel Park (Pittsburgh), Pennsylvania
- St. Johns Town Center®—Jacksonville, Florida
- University Park Mall—Mishawaka (South Bend), Indiana
- Walt Whitman Shops®—Huntington (Metro New York), New York

## REDEVELOPMENTS UNDER WAY

- Del Amo Fashion Center®—Torrance (Los Angeles), California
- Fashion Centre at Pentagon City—Arlington (Metro Washington, D.C.), Virginia
- The Florida Mall®—Orlando, Florida
- The Forum Shops at Caesars®—Las Vegas, Nevada
- The Galleria®—Houston, Texas
- Grapevine Mills®—Grapevine (Dallas), Texas
- King of Prussia®—King of Prussia (Philadelphia), Pennsylvania
- Menlo Park Mall—Edison (Metro New York), New Jersey
- North East Mall—Hurst (Dallas - Ft. Worth), Texas
- Philadelphia Mills®—Philadelphia, Pennsylvania
- Phipps Plaza—Atlanta, Georgia
- Roosevelt Field®—Long Island (Metro New York), New York
- The Shops at Chestnut Hill—Chestnut Hill (Boston), Massachusetts
- SouthPark—Charlotte, North Carolina
- Stanford Shopping Center—Palo Alto (San Jose), California
- Town Center at Boca Raton®—Boca Raton (Miami), Florida
- The Westchester—White Plains (Metro New York), New York
- Woodbury Common Premium Outlets®—Central Valley (Metro New York), New York
- Woodfield Mall—Schaumburg (Chicago), Illinois

## PLANNED REDEVELOPMENTS

- ABQ Uptown—Albuquerque, New Mexico
- Aventura Mall—North Miami Beach, Florida
- Barton Creek Square—Austin, Texas
- Castleton Square—Carmel (Indianapolis), Indiana
- Cielo Vista® Mall—El Paso, Texas
- College Mall—Bloomington, Indiana
- Concord Mills®—Concord (Charlotte), North Carolina
- Copley Place—Boston, Massachusetts
- Dadeland Mall—Miami, Florida
- The Falls®—Miami, Florida
- Fashion Valley—San Diego, California
- Great Mall®—Milpitas (San Jose), California
- Ingram Park Mall—San Antonio, Texas
- La Plaza Mall—McAllen, Texas
- Livingston Mall®—Livingston (Metro New York), New Jersey
- The Mall at Tuttle Crossing®—Columbus, Ohio
- Mall of Georgia®—Buford (Atlanta), Georgia
- Meadowood Mall®—Reno, Nevada
- The Mills at Jersey Gardens—Elizabeth (Metro New York), New Jersey
- Northgate Mall—Seattle, Washington
- Ocean County Mall—Miami, Florida
- Ontario Mills®—Ontario, California
- The Outlets at Orange™—Orange (Los Angeles), California
- Rockaway Townsquare®—Rockaway (Metro New York), New Jersey
- Ross Park Mall—Pittsburgh, Pennsylvania
- Sawgrass Mills®—Sunrise (Ft. Lauderdale), Florida
- The Shops at Riverside®—Hackensack (Metro New York), New Jersey
- Smith Haven Mall—Lake Grove (Metro New York), New York
- Solomon Pond Mall—Marlborough (Boston), Massachusetts
- West Town Mall—Knoxville, Tennessee



The Mall at Rockingham Park



Woodbury Common Premium Outlets



The Colonnade Outlets at Sawgrass Mills

# NEW DEVELOPMENTS

## MALLS

### Brickell City Centre—Miami, Florida

- Impressive new 5.4 million-square-foot, mixed-use development opening Fall 2016
- Saks Fifth Avenue to anchor 565,000 square feet that will include retail shops, restaurants, and a Cinemex
- To include 260,000 square feet of Class A office space
- Will feature 820 luxury condominiums and a 263-room luxury hotel
- Partnership with Swire Properties and Whitman Family Development

### The Shops at Clearfork—Ft. Worth, Texas

- Upscale retail component of exciting new mixed-use development
- To be anchored by a 90,000-square-foot Neiman Marcus
- Phase 1 is scheduled to open Spring 2017 with 380,000 square feet featuring luxury and specialty retail, restaurants, and a cinema
- Also to feature 125,000 square feet of Class A office space and 392 luxury apartment homes
- Partnership with Cassco Development Co.

### The Shops at Syosset Park—Long Island (Metro New York), New York

- Retail component of a world-class, master-planned, mixed-use development projected to open Holiday 2018 in idyllic Oyster Bay
- 450,000 square feet of retail shops, restaurants, theatre, and local service retail establishments
- Up to 200,000 square feet of Class A office space
- Seven neighborhoods with approximately 600 condominium flats, townhomes, cottages, and single-family homes
- One select-service, boutique-style hotel and a companion business hotel
- 30-acre “Great Park” will be a regional recreational destination

## SIMON PREMIUM OUTLETS®

### Ann Arbor Premium Outlets®—Salem (Ann Arbor), Michigan

- 350,000 square feet featuring 80 designer and name-brand outlets scheduled to open in 2018 to serve Ann Arbor and Detroit’s affluent western suburbs
- In close proximity to Detroit’s affluent western suburbs, including Novi, Salem, Northville, Livonia, Plymouth and Canton, and easily accessible to the northern suburbs such as Commerce, Bloomfield Hills and Birmingham
- Population within a 30-mile radius is 3,400,000, with an average household income of \$69,000
- Site’s average daily traffic count is 60,000 vehicles

### Clarksburg Premium Outlets®—Clarksburg (Washington, D.C.), Maryland

- 390,000 square feet featuring 100 designer and name-brand outlets opening in 2016 to serve the affluent suburban Maryland/Washington, D.C. market
- Located in one of the most affluent, highest-growth corridors in the country, just outside the nation’s capital
- Four of the top 10 wealthiest counties in the country are within 30 miles of the site
- Joint venture with New England Development

### Denver Premium Outlets®—Thornton (Denver), Colorado

- 350,000 square feet featuring 90 designer and name-brand outlets opening in 2017 to serve the metropolitan Denver market
- Located 10 miles north of downtown Denver on I-25
- Adjacent to Cabela’s

### Hartford Premium Outlets®—Windsor Locks (Hartford - New Haven), Connecticut

- Phase 1 of this 350,000-square-foot center featuring 90 designer and name-brand outlets is scheduled to open in 2017 to serve the Hartford-New Haven market
- Hartford is the state’s capital with a metropolitan area of over 1.2 million people
- Springfield, Massachusetts, just 15 miles north, is home to more than 700,000
- Located in the heart of New England’s “Knowledge Corridor,” home to more than 160,000 university students at over 32 universities and liberal arts colleges

### Norfolk Premium Outlets®—Norfolk (Virginia Beach), Virginia

- 325,000 square feet featuring 80 designer and name-brand outlets opening in 2017 to serve Norfolk, Virginia Beach, Chesapeake, and the entire Hampton Roads area
- Centrally located at the major crossroads of I-64 and US 13 (leading to the Chesapeake Bay Bridge/Tunnel) adjacent to Norfolk International Airport

### Tanger Outlets—Columbus—Columbus, Ohio

- 350,000 square feet featuring 90 designer and name-brand outlets opening in 2016
- Strategic location in close proximity to Columbus City Center
- Easily accessible from the I-71 and US 36 interchange
- Joint venture with Tanger Outlets

### Tulsa Premium Outlets®—Jenks (Tulsa), Oklahoma

- 325,000 square feet featuring 80 designer and name-brand outlets opening Summer 2017 to serve the Tulsa metropolitan area of approximately one million
- Located south of downtown Tulsa on Creek Turnpike in the affluent city of Jenks

## THE MILLS®

### Town Center at Sawgrass—Sunrise (Ft. Lauderdale), Florida

- 225,000-square-foot full-price, lifestyle-shopping destination is scheduled to open in Fall 2018 featuring exceptional retail space and a full complement of sit-down restaurants
- Adjacent to Sawgrass Mills® and The Colonnade Outlets at Sawgrass Mills®—Florida’s number one shopping destination

## INTERNATIONAL PROPERTIES

### Premium Outlet Collection Edmonton—Edmonton (Calgary), Alberta, Canada

- 415,000 square feet featuring 90 designer and name-brand outlets opening in 2017 at the Edmonton International Airport to serve the Edmonton (Calgary) region
- Edmonton is at the center of Canada’s sixth-largest census metropolitan area (CMA) and a major hub for the oil and gas industry
- A popular destination for tourists, Edmonton welcomes 6.5 million visitors annually
- Joint venture with Ivanhoe Cambridge

### Provence Designer Outlet—Miramas, France

- 269,000 square feet featuring 120 retail stores plus 8 cafes and restaurants opening Spring 2017
- Joint venture with McArthurGlen Group

# EXPANSIONS

## MALLS

### ABQ Uptown—Albuquerque, New Mexico

- 55,000-square-foot expansion to include new retailers, restaurants, additional parking, and a hotel

### Aventura Mall—North Miami Beach, Florida

- 212,000-square-foot expansion targeted to open Holiday 2017 will add new retail shops and restaurants
- Anchored by Bloomingdale's, Macy's, Macy's Men's & Home, Nordstrom, JCPenney, and Sears
- Expansion to include four restaurants surrounding a new feature piazza, a new food hall with casual food offerings, and a VIP concierge area for shoppers
- A new parking deck will be built as part of the project
- Managed by Turnberry Associates

### Cielo Vista® Mall—El Paso, Texas

- Anchors: Dillard's, Macy's, JCPenney, Sears, and Cinemark Theatres
- Plans to relocate the existing Dillard's Women's store and create new small-shop wing; relocating the Dillard's Men's & Children's store to the former location of Dillard's Women's

### College Mall—Bloomington, Indiana

- Anchors: Macy's, Target, Dick's Sporting Goods, Bed Bath & Beyond
- Expansion scheduled to begin in 2016 and open in Summer 2017
- A 75,000-square-foot, open-air component to be anchored by 365 by Whole Foods Market and ULTA Beauty
- Adding approximately 17,000 square feet of new small-shop space and renovating another 16,000 square feet
- Adding a freestanding BJ's Restaurant & Brewhouse and Panera Bread
- Making significant site improvements to create a pedestrian-friendly environment

### Copley Place—Boston, Massachusetts

- Anchored by Neiman Marcus, Barneys New York, Boston Marriott Copley Place, and The Westin Hotel
- Neiman Marcus renovation and 12,000-square-foot expansion to a 120,000-square-foot store
- 30,000 square feet of new and reconfigured restaurants and retail shops with a public winter garden
- Also adding a 52-floor apartment/condominium tower with 421 apartments and 121 condominiums

### Dadeland Mall—Miami, Florida

- Features Nordstrom, Saks Fifth Avenue, Macy's, Macy's Children & Home, and JCPenney
- Plans to add a new fashion department store, specialty retail shops, residential units, and a full-service hotel
- New Dining Pavilion to be completed by Holiday 2015
- Second level with five new full-service restaurants with outdoor seating overlooking Kendall Drive now open

### Del Amo Fashion Center®—Torrance (Los Angeles), California

- Nordstrom and 400,000 square feet of new specialty stores and restaurants, including Great Maple, opened October 2015
- Comprehensive renovation of existing enclosed mall anchored by Macy's, Macy's Men's & Home, JCPenney, Sears, Barnes & Noble, Crate & Barrel, LA Fitness, and AMC Del Amo 18 has been completed
- Creation of three distinct shopping districts: upscale enclosed mall, lifestyle/entertainment venue, and value-oriented enclosed mall
- Upscale, garden-inspired Dining Pavilion has been completed

### Fashion Centre at Pentagon City—Arlington (Metro Washington, D.C.), Virginia

- Anchored by Nordstrom, Macy's, and the Ritz-Carlton Hotel
- Expansion and redesign of the Hayes Street entrance to create marquee two-level storefronts for retailers
- Complete interior renovation to include new flooring, fixtures, soft-seating areas, food court seating, and restroom updates
- Center will recapture existing GLA and add aspiring luxury brands, including matchbox and Zara
- Projected completion Spring 2016

### Fashion Valley—San Diego, California

- Anchored by Neiman Marcus, Nordstrom, Bloomingdale's, Macy's, JCPenney, and AMC Theatres; features international fashion houses like Hermès, Prada, and Salvatore Ferragamo
- Expansion to feature 80,000 square feet of new small shops

### The Florida Mall®—Orlando, Florida

- New Dining Pavilion is open with expanded food and retail offerings plus additional fashion-forward retailers
- The Crayola Experience and Dick's Sporting Goods are now open
- Anchored by Dillard's, Macy's, JCPenney, and Sears plus M&M's WORLD, XXI Forever, and The Florida Hotel and Conference Center
- 150,000-square-foot lifestyle area features Florida's first H&M plus Orlando's only American Girl® store and a new 30,000-square-foot Zara flagship store

### The Galleria®—Houston, Texas

- New Saks Fifth Avenue two-story, 198,000-square-foot, state-of-the-art flagship store opening Spring 2016, joining anchors Neiman Marcus, Nordstrom, and Macy's
- Converting existing Saks Fifth Avenue store to a two-level wing connecting the new Saks Fifth Avenue, Neiman Marcus, and luxury retailers; adding 35 luxury retailers and feature restaurants, including Shake Shack and Yauatcha
- New luxury building on Westheimer Road will feature The Webster
- Upgrading interior, exterior, and parking decks
- Adjacent 300-unit luxury residential high-rise planned

### King of Prussia®—King of Prussia (Philadelphia), Pennsylvania

- Anchored by Neiman Marcus, Nordstrom, Bloomingdale's, Lord & Taylor, Macy's, Primark, JCPenney, Arhaus, The Container Store, Crate & Barrel, Dick's Sporting Goods, and Grand Lux Cafe
- 150,000-square-foot enclosed retail connection linking The Plaza and The Court and including approximately 50 new retailers, several restaurants, an upscale Dining Pavilion, and a customer lounge to be completed in August 2016

### La Plaza Mall—McAllen, Texas

- Anchored by Dillard's, Macy's, Macy's Home & Children's Store, and JCPenney
- 125,000-square-foot expansion under construction will open Fall 2017 and include four signature restaurants
- Complete interior and exterior renovation with the addition of two parking garages

### Meadowood Mall®—Reno, Nevada

- Anchored by Macy's, JCPenney, and Sears
- Renovation recently completed
- The Cheesecake Factory now open
- New retailers include H&M, Coach, PINK, Fans, and Forever 21
- Dick's Sporting Goods opening 2016

### Menlo Park Mall—Edison (Metro New York), New Jersey

- Anchored by Nordstrom, Macy's, Fortunoff Backyard Store, Barnes & Noble, AMC Dine-In Theatres, Seasons 52, and Havana Central
- Proposed new fashion department store
- Renovation includes updating entrances with new stone pavers, signage, and landscaping and a spectacular new Dining Pavilion
- Center Court upgrade includes soft seating, charging stations, elevator; new restrooms with upgraded finishes, fixtures, and lighting; carpeted soft-seating areas added throughout the mall
- New flooring: natural stone and porcelain tile, carpeting

### Montgomery Mall®—North Wales (Philadelphia), Pennsylvania

- Renovation of mall entrance/exterior façade between Wegmans and Macy's; relocation of existing tenants
- Small-shop space and common area redevelopment to accommodate new retail; adding exterior-facing restaurant, two fast-casual tenants
- Common area improvements include new escalator, restrooms, updated lighting, landscaping, and children's play area
- Anchored by Macy's, JCPenney, Sears, Dick's Sporting Goods, and Wegmans

# EXPANSIONS

## **Phipps Plaza—Atlanta, Georgia**

- New exterior façade on Peachtree Road to be completed by Holiday 2015
- Comprehensive interior renovation completed
- Anchored by Nordstrom, Saks Fifth Avenue, Belk, a new Arhaus, and a recently renovated AMC Theatres
- The Domain at Phipps Plaza will open Summer 2016 with 320 residential units
- AC Hotels by Marriott is currently under construction; to be completed by Winter 2016

## **Roosevelt Field®—Long Island (Metro New York), New York**

- Long Island's only Neiman Marcus and additional small shops opening February 2016, joining Nordstrom, Bloomingdale's, Bloomingdale's Furniture Gallery, Macy's, JCPenney, Dick's Sporting Goods, XSport Fitness, and AMC Theatres
- Bobby's Burger Palace, The Capital Grille, Grand Lux Cafe, Havana Central, Houston's, and Seasons 52 now open
- New Dining District with 17 units and 1,325 seats now open
- Renovation of interior, exterior, and garages completed
- A full renovation of AMC Theatres to a luxury experience with new seating is opening December 2015

## **The Shops at Riverside®—Hackensack (Metro New York), New Jersey**

- Anchored by Bloomingdale's, Arhaus, Barnes & Noble, and Pottery Barn
- A transformative redevelopment to be completed in Fall 2016 will create three distinctive environments—The Collection, a spectacular luxury oasis; lifestyle and home furnishings; and dining and entertainment—creating one exceptional shopping destination
- Renovation of the luxury collection portion of the property to feature new vertical transportation, vaulted ceilings, and lush amenities
- Restaurants include The Cheesecake Factory, Houston's, Maggiano's Little Italy, Morton's The Steakhouse, The Oceanaire Seafood Room, P.F. Chang's, and Rosa Mexicano
- Redevelopment of the former Saks Fifth Avenue location to include AMC Theatres and exclusive shops and restaurants

## **Stanford Shopping Center—Palo Alto (San Jose), California**

- Neiman Marcus, Nordstrom, Bloomingdale's, Macy's, and more than 140 world-class specialty shops and restaurants
- The Apple Store new flagship store, American Girl®, and The Container Store now open
- New three-level Bloomingdale's opened October 2014
- Neiman Marcus interior renovation 2014–2015; Nordstrom renovation
- Complete renovation of center to be completed by Spring 2016
- Redesign of former Bloomingdale's space to add 132,000 square feet of new retail and restaurants by Spring 2016, including Anthropologie, Luisa Spagnoli, Minamoto Kitchoan, Tender Greens, and True Food Kitchen

## **The Westchester—White Plains (Metro New York), New York**

- Anchored by Neiman Marcus, Nordstrom, and Crate & Barrel
- Comprehensive interior and exterior renovation, including new entrance façades, sliding glass doors, new carpet and soft seating, renovation of existing restrooms, and updated customer amenities
- Redevelopment of former food court to SAVOR, with customer amenities, restaurants, and dining terrace
- Valet parking upgrade and new wayfinding signage

## **Woodfield Mall—Schaumburg (Chicago), Illinois**

- Anchored by Nordstrom, Macy's, Lord & Taylor, JCPenney, Sears and Arhaus
- Level 257—a multifaceted, urban-chic space combining dining, entertainment, and social experience—is now open
- Interior renovation of the mall is now complete
- Addition of a new Dining Pavilion in 2016

## **SIMON PREMIUM OUTLETS®**

### **Allen Premium Outlets®—Allen (Dallas), Texas**

- 150,000-square-foot expansion opening in 2017

### **Tanger Outlets—Galveston/Houston—Texas City, Texas**

- 50,000-square-foot Phase 2 expansion opening in 2016
- Joint venture with Tanger Outlets

## **Woodbury Common Premium Outlets®—Central Valley (Metro New York), New York**

- A full center enhancement started in 2013 to be completed in 2016, along with a new luxury wing opening in Fall 2016 as part of a 60,000-square-foot expansion
- New state-of-the-art Market Hall opened in 2015 featuring Chipotle Mexican Grill, Pret A Manger, and 10 other food concepts; other new food operators include Le Pain Quotidien, Shake Shack, and YO! Sushi
- Added a multilevel parking structure in 2014

## **THE MILLS®**

### **Concord Mills®—Concord (Charlotte), North Carolina**

- Expansion to include three to four freestanding sit-down restaurants, including Bonefish Grill, Chipotle Mexican Grill, and Outback Steakhouse
- Comprehensive interior renovation planned
- 16 anchors include Saks Fifth Avenue OFF 5TH, Bass Pro Shops Outdoor World, Burlington, Forever 21, and NikeFactoryStore
- SEA LIFE joined the lineup in February 2014

### **Grapevine Mills®—Grapevine (Dallas), Texas**

- Renovation of common area under way to create upscale, timeless look; new fashion district entry and valet station to be completed Spring 2016
- 22 anchors include Neiman Marcus Last Call, Saks Fifth Avenue OFF 5TH, Forever 21, and NikeFactoryStore; recently added H&M, LEGOLAND Discovery Center, and SEA LIFE Grapevine Aquarium

### **The Mills at Jersey Gardens—Elizabeth (Metro New York), New Jersey**

- Planned expansion will add new outlet brands, dining, and entertainment, including a relocated AMC Theatres and the addition of approximately 365,000 square feet of small shops, several new anchor boxes, three restaurants, a new dining pavilion, and two parking decks
- Current anchors include Neiman Marcus Last Call, Saks Fifth Avenue OFF 5TH, and Century 21 Department Store
- Expansion to include 700,000 square feet of new retail/restaurant space
- Construction to start in 2017; opening projected for Holiday 2019

### **Ontario Mills®—Ontario, California**

- 21 anchors include Neiman Marcus Last Call, Nordstrom Rack, Saks Fifth Avenue OFF 5TH, and NikeFactoryStore
- 100,000-square-foot expansion to open Spring 2016 with new small shops and restaurants, including The North Face, Tommy Hilfiger, UNIQLO, Blaze Pizza, and more

### **The Outlets at Orange™—Orange (Los Angeles), California**

- 11 anchors include Neiman Marcus Last Call, Saks Fifth Avenue OFF 5TH, and H&M
- 60,000-square-foot Phase 2 expansion opening Holiday 2016

### **Sawgrass Mills®—Sunrise (Ft. Lauderdale), Florida**

- Century 21 Department Store opening October 2016
- 24 anchors include Bloomingdale's—The Outlet Store, Neiman Marcus Last Call, Nordstrom Rack, and Saks Fifth Avenue OFF 5TH
- Renovation of Oasis common areas and storefronts by Holiday 2016
- Addition of second parking deck to open Spring 2018
- 350,000-square-foot expansion of Sawgrass Mills in predevelopment; will include new retail and restaurants as well as a hotel; to be completed in 2019
- Multiphase interior common area renovation to be completed by 2019
- New 80,000-square-foot expansion of The Colonnade Outlets at Sawgrass Mills® opening December 2015 includes Alexis Bittar, CH Carolina Herrera, Furla Outlet, Helmut Lang, John Varvatos Outlet, La Perla, Loro Piana, Marc Jacobs, Montblanc, rag & bone, Ted Baker London, Tod's, Tory Burch, Vince.
- 1,700-car parking deck opens 2016
- Opening of matchbox scheduled for Fall 2016

## **INTERNATIONAL PROPERTIES**

### **Toronto Premium Outlets®—Halton Hills (Toronto), Ontario, Canada**

- 150,000-square-foot Phase 2 expansion opening in 2018
- Joint venture with Calloway Real Estate Investment Trust

# ANCHOR ADDITIONS

## MALLS

### **Barton Creek Square—Austin, Texas**

- The Cheesecake Factory now open

### **Burlington Mall®—Burlington (Boston), Massachusetts**

- Primark opening 2016

### **Coddington Mall—Santa Rosa, California**

- Nordstrom Rack opening Fall 2016

### **College Mall—Bloomington, Indiana**

- 365 by Whole Foods Market and ULTA Beauty opening 2017

### **Columbia Center—Kennewick, Washington**

- DSW now open

### **Del Amo Fashion Center®—Torrance (Los Angeles), California**

- Nordstrom now open

### **The Domain®—Austin, Texas**

- Arhaus, Punch Bowl Social, and Shake Shack now open

### **The Florida Mall®—Orlando, Florida**

- The Crayola Experience and Dick's Sporting Goods now open

### **The Galleria®—Houston, Texas**

- New Saks Fifth Avenue flagship store opening Spring 2016

### **Independence Center®—Independence (Kansas City), Missouri**

- Dick's Sporting Goods opening Spring 2016

### **King of Prussia®—King of Prussia (Philadelphia), Pennsylvania**

- Primark now open

### **The Mall at Rockingham Park—Salem (Boston), New Hampshire**

- Dick's Sporting Goods now open

### **Mall of Georgia®—Buford (Atlanta), Georgia**

- Von Maur opening Fall 2016

### **McCain Mall—North Little Rock, Arkansas**

- BJ's Restaurant & Brewhouse now open

### **Meadowood Mall®—Reno, Nevada**

- Dick's Sporting Goods opening 2016
- Renovation recently completed

### **Newport Centre—Jersey City (Metro New York), New Jersey**

- The Cheesecake Factory now open

### **Prien Lake Mall—Lake Charles, Louisiana**

- ULTA Beauty now open

### **Roosevelt Field®—Long Island (Metro New York), New York**

- Neiman Marcus opening February 2016

### **The Shops at Riverside®—Hackensack (Metro New York), New Jersey**

- AMC Theatres coming soon

### **South Hills Village—Bethel Park (Pittsburgh), Pennsylvania**

- Dick's Sporting Goods, DSW, Target, and ULTA Beauty now open
- BJ's Restaurant & Brewhouse coming soon

### **South Shore Plaza®—Braintree (Boston), Massachusetts**

- Primark opening 2016

### **SouthPark—Charlotte, North Carolina**

- American Girl® and H&M now open

### **St. Johns Town Center®—Jacksonville, Florida**

- Nordstrom opened October 2014

### **Stanford Shopping Center—Palo Alto (San Jose), California**

- New Bloomingdale's now open

### **Summit Mall—Akron, Ohio**

- BJ's Restaurant & Brewhouse now open

### **Tacoma Mall—Tacoma, Washington**

- Dick's Sporting Goods opening Fall 2017

### **Tyrone Square—St. Petersburg, Florida**

- Cobb Luxury Theatre opening Spring 2016

### **Wolfchase Galleria—Memphis, Tennessee**

- The Cheesecake Factory now open

## THE MILLS®

### **Arizona Mills®—Tempe (Phoenix), Arizona**

- At Home, Conn's HomePlus, Forever 21, H&M, and Off Broadway Shoe Warehouse now open
- LEGOLAND Discovery Center and Tilt Studio opening Spring 2016

### **Colorado Mills®—Lakewood (Denver), Colorado**

- Burlington, H&M, and Jumpstreet Indoor Trampoline now open

### **Concord Mills®—Concord (Charlotte), North Carolina**

- Forever 21 and SEA LIFE now open

### **Grapevine Mills®—Grapevine (Dallas), Texas**

- H&M now open

### **Great Mall®—Milpitas (San Jose), California**

- UNIQLO and Off Broadway Shoe Warehouse now open

### **Katy Mills®—Katy (Houston), Texas**

- Jumpstreet Indoor Trampoline and Ross Dress for Less now open

### **Ontario Mills®—Ontario, California**

- Neiman Marcus Last Call, Forever 21, and Sports Authority now open
- Tilt Studio opening Spring 2016

### **Opry Mills®—Nashville, Tennessee**

- H&M now open

### **The Outlets at Orange®—Orange (Los Angeles), California**

- Nordstrom Rack, Guitar Center, and Sports Authority now open

### **Philadelphia Mills®—Philadelphia, Pennsylvania**

- Walmart now open

### **Potomac Mills®—Woodbridge (Metro Washington, D.C.), Virginia**

- New Saks Fifth Avenue OFF 5TH prototype store, JCPenney full-line department store, and buybuy BABY/And That now open

### **Sawgrass Mills®— Sunrise (Ft. Lauderdale), Florida**

- Century 21 Department Store opening 2016

## SELECT RESIDENTIAL OPPORTUNITIES

**Barton Creek Square**—Austin, Texas<sup>1</sup>

**Copley Place**—Boston, Massachusetts<sup>1</sup>

**Fashion Centre at Pentagon City**—  
Arlington (Metro Washington, D.C.), Virginia<sup>1</sup>

**Firewheel Town Center**—Garland (Dallas), Texas<sup>2</sup>

**The Galleria**<sup>®</sup>—Houston, Texas<sup>1</sup>

**Lenox Square**<sup>®</sup>—Atlanta, Georgia<sup>1</sup>

**Northgate Mall**—Seattle, Washington<sup>1</sup>

**Phipps Plaza**—Atlanta, Georgia<sup>2</sup>

**Southdale Center**<sup>®</sup>—Edina (Minneapolis), Minnesota<sup>3</sup>



## SELECT HOTEL OPPORTUNITIES

**Del Amo Fashion Center**<sup>®</sup>—Torrance (Los Angeles), California<sup>1</sup>

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**Livingston Mall**<sup>®</sup>—Livingston (Metro New York), New Jersey<sup>1</sup>

**Phipps Plaza**—Atlanta, Georgia<sup>2</sup>  
AC Hotels by Marriott Opening Winter 2016

**Roosevelt Field**<sup>®</sup>—Long Island (Metro New York), New York<sup>1</sup>

**Southdale Center**<sup>®</sup>—Edina (Minneapolis), Minnesota<sup>1</sup>

**Stanford Shopping Center**—Palo Alto (San Jose), California<sup>1</sup>



<sup>1</sup> In planning  
<sup>2</sup> Under construction  
<sup>3</sup> Now open



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